

June 17, 2011

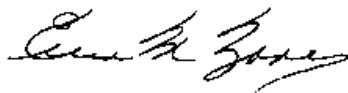
Ms. Seena Carrington
Acting Commissioner
Division of Health Care Finance and Policy
2 Boylston Street
Boston, MA 02116

Dear Acting Commissioner Carrington:

Enclosed you will find written testimony on behalf of Tufts Medical Center in response to the Division's questions as directed in Exhibit B and to the Attorney General as directed in Exhibit C.

Please do not hesitate to contact me if you have any questions or require any additional information. You may also direct any follow-up requests to Malisa Schuyler, Director of Government Relations, at mschuyler@tuftsmedicalcenter.org or 617-636-7209.

Sincerely,



Ellen Zane
President and CEO

cc: Thomas O'Brien, Office of the Attorney General

Enclosures:

Exhibit B: Responses to DHCFP Questions for Written Testimony

Exhibit C: Responses to OAG Questions for Written Testimony

Appendix:

- I. Exhibit C Question 1
- II. Exhibit C Question 1b
- III. Exhibit C Question 2
- IV. Exhibit C Question 3